We made a difference in 2017 because of you
As an investor in the mission of the Fredericksburg Regional Food Bank, you undoubtedly also have an interest in wanting to know a bit more about the results that your investment in hope provided for families, seniors, children and others who are struggling. I hope that you find the record-breaking outputs and outcomes described in this report to be sufficiently rewarding. At the same time, I know that you, like all of us at Fredericksburg Regional Food Bank, cannot be entirely satisfied until every one of our most vulnerable low-income citizens can have access to the vital basic resources they need. And the fact is, 1 in 9 living in our region are struggling with the reality of hunger and food insecurity.

So while we take a moment to reflect and celebrate the hope and sustenance that have resulted from a year of generous community support and hard work, we are also looking forward, with determination, to the next chapter of our work. After all, there is no place for hunger in a community as wealthy in resources as the Fredericksburg region. Our community’s collective will to end hunger is really all that stands in the way of closing the gap of need for so many.

One thing that we know for certain is in order to fully reach our vision of an inspired community that ends hunger as we know it, it will take more people like you. Whether you chose to close the gap this year through volunteer time, financial support, food donations or advocating for people in need, I want you to know that I am grateful.

I thank you on behalf of the people for whom you have made a life-changing difference. By working together with Fredericksburg Regional Food Bank, you are a powerful, driving force in creating the kind of community that will not stop until all of our families are hunger-free.

Gratefully,

Oya N. Oliver
President and CEO
We made a difference in 2017 because of you.
Fredericksburg Regional Food Bank supplies 68 partner agencies and 960 program partners operating 269 food assistance programs.

We made a difference in 2017 because of you.
PARTNER AGENCIES

The Fredericksburg Regional Food Bank works with 68 partner agencies (faith based and non-profit organizations) who provide food assistance to people in need throughout our community through Food Pantries, Community Meals and Emergency Food Assistance programs.

Abundant Life Assembly of God  
Adventist Community Services  
Agape Fellowship Ministries  
Antioch United Methodist Church  
Barbara Carroll Community Outreach & Development  
Beulah Baptist Church  
Chancellor Baptist Church  
Christ Episcopal Church  
Christ Lutheran Church  
Colonial Beach Baptist Church  
Concord Baptist Church  
Craigs Baptist Church  
CrossRoads Transition Home  
Emmanuel AME Church  
Encounter Church of God  
FAHASS  
Fairview Baptist Church  
Fredericksburg Baptist Church  
Fredericksburg United Methodist Church  
Freedom Dream Center  
Garden of Delight/Iglesia de Delicias  
Glory Outreach  
Hartwood Presbyterian Church  
Highway Assembly of God  
Hollywood Church of the Brethren  
Homes for America, Inc. c/o Heritage Park  
Islamic Center of Fredericksburg  
Jerusalem Baptist Church  
King George Church of God  
Lions Wilderness Food Pantry  
Little Ark Baptist Church  
Lucha Ministries, Inc.  
Massaponax Baptist Church  
Micah Ecumenical Ministries  
  • Micah Ecumenical Ministries  
  • Respite House  
  • New Hope United Methodist Church  
Mt. Peniel Church of Christ  
New Hope Baptist Church  
Peace United Methodist Church  
Piney Branch Baptist Church  
Praise Temple Apostolic  
  • Faith Church of Virginia  
Project Faith, Inc.  
Ramoth Baptist Church  
Rappahannock Area Agency on Aging  
Real Life Community Church  
Rehoboth United Methodist Church  
Round Oak Baptist Church  
S.E.C.A.  
Saint Mary of the Annunciation  
Salem Baptist Church  
Salem Baptist Church – King George  
SERVE  
Shiloh Baptist Church (Old Site)  
Spotswood Baptist Church  
St. Anthony of Padua Catholic Church  
St. Faustina Conference/St. Vincent De Paul  
St. George’s Episcopal Church  
St. James Baptist Church  
St. Mary Catholic Church  
St. Peter’s Lutheran Church  
Stafford Church of God  
Teen Challenge of Fredericksburg  
  • Beauty for Ashes Women and Children’s Home  
The Salvation Army  
Thurman Brisben Center  
Triangle Baptist Church  
Trinity Episcopal Church  
Virginia Cares  
Wilderness Community Church  
Young Lives Fredericksburg  
Zion United Methodist Church
FOOD-4-FAMILIES

The School Food Pantry program helps to alleviate child hunger for families in crisis through the provision of food to children and their families at school.

Battlefield Elementary School
Battlefield Middle School
Berkley Elementary School
Bowling Green Elementary School
Brock Road Elementary School
Caroline High School
Caroline Middle School
Cedar Forest Elementary School
Chancellor Elementary School
Chancellor Middle School
Courthouse Academy
Courthouse Road Elementary School
Courtland Elementary School
Edward E. Drew Middle School
Employment Resources, Inc.
Falmouth Elementary School
Fredericksburg City Public Schools
H.H. Poole Middle School
Hampton Oaks Elementary School
Harrison Road Elementary School
Hugh Mercer Elementary School
James Monroe High School
Lewis & Clark Elementary School
Madison Elementary School
Post Oak Middle School
Regional Alternative Education Program
Riverview Elementary School
Salem Elementary School
Spotswood Elementary School
Spotsylvania County Schools Head Start
Spotsylvania Middle School
Stafford County Head Start
Stafford High School
Thornburg Middle School
Treasure House
Widewater Elementary School
Wilderness Elementary School
**CLUB KIDS**

*The Club Kids program is a structured after-school program that promotes nutrition, education and safety. Club Kids serves the needs of at-risk youth through snack programs at 49 sites.*

Anthony Burns Elementary School  
Battlefield Elementary School  
Battlefield Middle School  
Berkley Elementary School  
Bowling Green Elementary School  
Boys & Girls Club  
Brock Road Elementary School  
Caroline High School  
Caroline Middle School  
Cedar Forest Elementary School  
Chancellor Elementary School  
Chancellor Middle School  
Courthouse Academy  
Courthouse Road Elementary School  
Courtland Elementary School  
Edward E. Drew Middle School  
Employment Resources, Inc.  
Falmouth Elementary School  
Ferry Farm Elementary School  
Garrison Woods Apartments  
H.H. Poole Middle School  
Hampton Oaks Elementary School  
Harrison Road Elementary School  
Hartwood Elementary School  
Hazel Hill  
Homes for America, Inc. c/o Heritage Park  
Hugh Mercer Elementary School  
James Monroe High School  
Lafayette Upper Elementary School  
Lewis & Clark Elementary School  
Livingston Elementary School  
Lucha Ministries, Inc.  
Ni River Middle School  
Post Oak Middle School  
Rappahannock Big Brothers Big Sisters  
Regional Alternative Education Program  
Riverview Elementary School  
Robert E. Lee Elementary School  
Rocky Run Elementary School  
Salem Elementary School  
Sealston Elementary School  
Shirley Heim Middle School  
Spotswood Elementary School  
Stafford County Head Start  
Stafford High School  
Stafford Junction  
Walker-Grant Middle School  
Widewater Elementary School  
Wilderness Elementary School

**CLUB KIDS II**

*This structured after-school snack program provides nutrition to at-risk children, ages 4-18 years, who are enrolled in a participating after-school program. The mission of Club Kids II is to provide nutritious, freshly prepared snacks to children in an environment that is safe, accessible, and convenient.*

Boys and Girls Club  
Hazel Hill Apartments  
Heritage Park

**KIDS ON THE GO**

*The Kids on the Go (KOG) program provides low-income children freshly prepared meals from established sites 3 days each week for twelve weeks during the summer. Kids on the Go helps alleviate childhood hunger by bridging the meal gap to ensure that children continue to receive nutritious meals even when school is not in session or when a reliable food source is not available.*

Caroline Family YMCA  
Caroline Library – Bowling Green  
Caroline Manor  
Caroline Pines  
Countryside Apartments  
Garrison Woods – Better Tomorrows  
Kate Waller Barrett Elementary School  
Lee Street Townhomes  
Salem Church Library  
Spotswood Elementary School
FOOD FOR LIFE & FRFB BROWN BOX

The Food For Life program is for low-income elderly 60 years of age and older. The FRFB Brown Box program is for low-income individuals on disability. These programs provide supplemental groceries once a month to enrolled individuals through 47 program sites and 27 volunteers.

Antioch United Methodist Church
Asbury Manor
Barbara Carroll Community Outreach & Development
Beulah Baptist Church
Bowling Green United Methodist Church
Christ Episcopal Church
Dominion Day Services
Eastland United Methodist Church
English Oaks Senior Apartments
Fawn Lake Mens Christian Fellowship
Forest Village Apartments
Fredericksburg Baptist Church
Fredericksburg Department of Social Services
Fredericksburg Regional Food Bank Volunteers
  • Laurie Acors
  • Melissa Branigan
  • Jason Bretzinger
  • Steve Carty
  • Sarah Childs
  • Michael Edwards
  • Kira Fredenburgh
  • Carol Garland
  • Gloria Ferguson Gray
  • Michael Terrence Gray
  • Elizabeth Ann Gross
  • Garry Haun
  • Andy & Carol Kavanagh
  • David Kessler
  • Yanira Klink
  • Susan Lancaster
  • Allen Arturo Lans
  • Barbara Lewis
  • Jose Manuel
  • Michelle McKamy
  • Charles Monroe
  • Kathy & Charles Morrell
  • Aimee Paytes
  • Cindy Rodgets
  • George Snead
  • Melanie Spisak
  • Carlin Venaglia
  • Garrison Woods Apartments
  • Glory Outreach
  • Hazel Hill
  • Heritage Park
  • Jerusalem Baptist Church
  • Kenmore Club
  • King George Church of God
  • Kings Crest Senior Community
  • Lions Wilderness Food Pantry
  • Little Ark Baptist Church
  • Macedonia Baptist Church
  • Madonna House
  • Mill Park Terrace Apartments
  • Project Faith, Inc.
  • Rappahannock Area Agency on Aging
  • Rappahannock Area Community Services Board
  • Rehoboth United Methodist Church
  • Round Oak Baptist Church
  • Salem Baptist Church
  • Salem Baptist Church - King George
  • Second Mt. Zion Baptist Church
  • SERVE
  • Shiloh Baptist Church (Old Site)
  • St. Faustina Conference
  • St. George's Episcopal Church
  • St. James Baptist Church
  • Stafford Church of God
  • Sylvania Heights Baptist Church
  • The Gardens of Stafford
  • The Salvation Army
  • VA Cooperative Extension
  • Wilderness Community Church
  • Zion Hill Baptist Church

PET ASSISTANCE AGENCIES

Pet Assistance agencies provide food and shelter assistance to unwanted and abandoned pets in Planning District 16 because hunger does not know if you have two legs or four.

Shadow Cat Advocates
The Pet Assistance League, Inc.
The Fredericksburg Regional Food Bank reaches many food-insecure families through our Mobile Pantry program. This program provides fresh and non-perishable food items for distribution to households living in the remote or under-served areas of each county. The Mobile Pantry rotates distribution between these sites within our service area to help us attain our goal of a hunger-free community.

Dahlgren Harbor Apartments
King George Department of Social Services
Livingston Elementary School
Massaponax High School – Treasure House
Meadow Event Park
North Stafford Church of Christ

Partlow Ruritan Building
Port Royal Ruritan Building
R&D Family Campground
Stafford Junction
Widewater Elementary School

Partner agencies are assigned to local retailers who have agreed to allow these agencies to recover surplus food. Partner agencies make a commitment to pick up from the assigned locations each week on the scheduled day and time and distribute the products through their food pantries and programs.

Abundant List Assembly of God
Chancellor Baptist Church
Emmanuel AME Church
Encounter Church of God
Glory Outreach
Hollywood Church of the Brethren
Jericho Baptist Church
King George Church of God
Lions Wilderness Food Pantry
Little Ark Baptist Church
Project Faith, Inc.
Ramoth Baptist Church

Rappahannock Area Agency on Aging
Real Life Community Church
S.E.C.A.
Saint Mary of the Annunciation
Salem Baptist Church – King George
SERVE
St. Anthony of Padua
St. Faustina Conference
St. James Baptist Church
St. Peter’s Lutheran Church
Stafford County Head Start

The Fredericksburg Regional Food Bank serves as a distribution point for government commodities that are made available on a monthly basis to income-eligible individuals through 16 certified USDA pantries throughout our community.

Adventist Community Services
Antioch United Methodist Church
Barbara Carroll Community Outreach & Development
Christ Episcopal Church
Emmanuel AME Church
King George DSS - Mobile Pantry Site
Lions Wilderness Food Pantry
Massaponax Baptist Church

Meadow Event Park – Mobile Pantry Site
S.E.C.A.
Salem Baptist Church
SERVE
Shiloh Baptist Church (Old Site)
St. Faustina Conference/St. Vincent DePaul
St. Peter’s Lutheran Church
VA Cooperative Extension FNP
More than 31,000 unique individuals received food assistance through our partner agencies and direct service programs.

We made a difference in 2017 because of you.
AGENCY AWARD WINNERS
At the 2017 Agency Seminar, the following FRFB partners were recognized for their great work on behalf of the hungry of our community.

Lions Wilderness Food received the Marie Kunlo Agency of the Year Award.
Shiloh Baptist Church (Old Site) received the Gladys Ferguson Community Services Award.
Rehoboth United Methodist Church received the Phyllis & Les Howze Service Award for seniors.
St. Peter’s Lutheran Church received the Joe O’Connor Multi-Service Award.
Robert Newton, SECA received the Humanitarian Award.
Treasure House received the Matthew Glenn Food-4-Families Award.

FULL PLATE SOCIETY
A group of dedicated individuals committed to feeding our hungry neighbors with annual donations of $2,400 or more.

Individuals and Trusts

Chairman’s Circle
$10,000 +
Arvel Shannon Fund
Diana M. Johnson *

Benefactor
$2,400 - $4,999
Jeffrey Bankos
Martin Capone
Wayne Colton
William Davis *
Steven G. Groth
Alice Kline
Karen Ledoux
Thomas Mayberry
James McCown
Thomas L. Segar
Joyce Smith
Diana M. Tansill
Roger Valentino
Eric Wengstrom
Adrienne Williams *
Ronald Wilson *
Kurt Wohler

Trustee
$5,000 - $9,999
Helen Bellar
Diane Lama *
A.B. McConnell
Wade Plucker
Peter Souza
Michael Stevens
Bruce Vickers
Katherine Accousti
Brenda Andrews *
Michael D. Bare
Bruce Bell
E. L. Bennett
James C. Benton
Lewis Boyle *
Robert Brown *
Kristoffer Brown
Ronald H. Bryson *
David T. Buchanan *
Glen T. Burch
Nancy F. Campbell
Rachel Celesky
W. K. Chapman
Anthony J. Clapp *
Coleena Clore
Robert R. Cohen
Harry Cosner
Jan Coyne *
Joan K. Craft
David P. Cyr *
Paul Czetwetynski
Kaye D’Alessandro *
Eileen Delewski *
Richard Dello
Kathy Dempsey
Brian Dickerson
Cathy W. Dixson
Yvonne S. Dunnivan
Kitty Eastridge
Donna Eldridge
Lonnie Evenson
J. Gary Ferreebe
Carrie Fleming
Sharon Fox *
Paul Fugitt *
Dan Gahr
Thomas Geyer
Aviv Goldsmith
Ralph Halford
Walter Hamm
Patrick Hecker
Mary Holgate *
Jerald W. Hunsberger *
Travis Jacox
J. Edwin Johnson
Marcia Johnson
Susan Johnson
John L. Jones
Theresa Karnish
Terry Kidwell
John P. Klochak *
Linda K. Koch
Michael Lane
Anne G. Little
Mark & Virginia Caspersen
Charitable Fund
Michael Mason *
Michelle McBride
Denis McCabe *
Carlos Melendez
Marty Miller
Evelyn Minor *
Daniel L. Moore
Lisa Murphy *
Geoffry Murphy *
Frederick Nagle
Gary Newport *
Oya N. Oliver
George S. Pangburn *
Edward C. Peretich *
Patricia Piggee
James Polley *
Roger E. Proes *
Mary C. Reese Snellings
Carol A. Richardson *
Dirk Robinson *
Jack L. Ruth
Mark Rutherford
Elaine Rutherford
Margaret Samuels
Benjamin W. Sanchez *
Susan Schindler *
Marianne Seidel
Joseph Shamp *
Dennis Shea *
Everett Shelton
David W. Sinnott
Andrew Slaterback *
Marta Smith *
Ted Snellings
Nancy Snyder
Malanie Spisak *
Whitney Sprinkle
Joseph Stamper
Joseph Stefano *
Hazel E. Stewart
Stuart L. Sullican
Paul Sydow *
D. Douglas Tait
Joseph Thibodeaux
Susan Torfin
Louis Vaughan
Daniel Walker
Neal Walters *
Sharon Watson
Dean Whee *
Delilah Whitefield *
Michael Young
Doris Zellmer *
Larry Zimmerman *
Caroline Zimmerman
Nicholas Zwileneff

Thank you for your support
All friends of the Food Bank are greatly appreciated. We apologize if we have inadvertently omitted any friend from any list.
Organizations, Events and Grants

Chairman’s
$10,000 +
BAND Together to Fight Hunger
Costco
County of Stafford
Disney
Feeding America
Fight Hunger. Spark Change. – Walmart
Food Lion Feeds
Fredericksburg Savings Charitable Foundation
Giant Our Family Foundation
St. Mary Catholic Church
The Carmax Foundation
Vickers & Nolan Enterprises, LLC
Wal-Mart Store Foundation
Wegman’s Food Markets, Inc.

Benefactor
$2,400 - $4,999
Christ Covenant Church
Command Chaplain B053
County of Caroline
County of King George
Dupee Plumbing, Inc.
French’s Food Company LLC
General Mills
J.F. Fick, Inc.
Kellogg Company
Leader In Sports
Pampered Chef
Pepsi, Co.
Target Corporation
The Charles Rowe Family Foundation
The Woodforest Charitable Foundation

Trustee
$5,000 - $9,999
City of Fredericksburg
Columbia Gas of Virginia
Davis Defense Group, Inc. *
Dominion Foundation
Kiwanis Foundation of Fredericksburg, VA
The TJX Foundation, Inc.
Wa-Wa Check out Hunger
WEK, LLC
Wells Fargo Foundation
Donors with an asterisk (*) by their name are part of our monthly giving program Meal Makers.

We made a difference in 2017 because of you.

More than 20,000 volunteer hours were given.
INDIVIDUAL VOLUNTEERS

Jenna Banwarth    Carol Garland    Jacob McClain    Kathy Scott
Roy Beutel       Judy Hendrix    Charleston Miller  Rick Smith
Joan Bolthouse   Wesley Imbayarwo Milton Nixon   Paula Stopa
Atiye Cagatay    Kirby Klein    Amy Olney       Frederick Stripling
Donna Collins     Barbara Koons  John Riddick     Dylan Walton
Chiedza Denhere   Robert Koons  Albert Reidl      Raymond Wiley
Tion Edmonds      Cathy Kostenas Martha Reidl     John Winn
Dave Fronk

Volunteers with 50 hours or more.

GROUP VOLUNTEERS

AARP Chapter #3396    Micah Employment Training
Brain Injury Services Missionaries
Church of Jesus Christ of Latter-day Saints NCNW Stafford-Fredericksburg
Freedom Middle School – National Junior New Comers and Old Friend
    Honor Society    Post-D Program
Girl Scout Troop #197    Rappahannock MRC
Gladys H. Oberle School Restoration Riders Motorcycle Ministry from
Grow For Your Neighbor Strong Tower Church
Hope Presbyterian Church Riverbend High School – Id Class
James Monroe High School Stafford County Lions Club
    • Special Education University of Mary Washington - COAR
Kirk O’Cliff Presbyterian Church USDA SCI Standardization
Lidl Us
Woodforest Bank
TOP FOOD DONORS

20,000 Meals or More
ALDI
BJ Wholesale Club
Carolina Logistics
Costco
CVS Distribution Center
Flowers Baking Company
Food Lion
Giant Foods, Inc.
Lidl U.S, LLC
McLane Mid Atlantic
Paint The Town Red – Lifepoint Church
Quantico Commissary
Second Harvest Food Bank
Shoppers Food Warehouse
Spotsylvania County Sheriff’s Office
Stamp Out Hunger - NALC
Target
USDA, AMS, FVP, FFB, TDC
Wal-Mart
Weis Market

10,000 – 19,999 Meals
Canstruction

5,000 – 9,999 Meals
Andrew Coleman
Church of Jesus Christ of Latter-day Saints – Day to Serve
Coke
CVS
FAAR Cereal Drive
Grow For Your Neighbor
Merchants Grocery
Rappahannock Good-Will
University of Mary Washington
Wegman’s
Wright’s Chapel United Methodist Church

2,000 – 4,999 Meals
1st Choice Realtors
BAND Together to Fight Hunger
Big Lots
Boyscouts of America
Camp Barrett
Century 21
Feds Feed Families
Illuminate Light Show – Meadow Event Park
Quarles Petroleum
Ryan Homes
St. Mary Catholic Church
Stafford County Public Schools
Tropicana Products
Tyson Foods, Inc.
We made a difference in 2017 because of you.

4.23 million pounds of grocery products were distributed.
We made a difference in 2017 because of you.

3.38 million meals provided to those in need.
FINANCIAL REPORT
Statement of Financial Position July 1, 2016 through June 30, 2017

SUPPORT

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>2017 Total</th>
<th>2016 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donated materials</td>
<td>$7,388,529</td>
<td>$7,388,529</td>
<td>$6,557,122</td>
<td>$2,046</td>
</tr>
<tr>
<td>Donated vehicle</td>
<td>5,590</td>
<td>5,590</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Donated food vouchers</td>
<td>3,160</td>
<td>3,160</td>
<td>15,321</td>
<td></td>
</tr>
<tr>
<td>Contributions</td>
<td>1,298,856</td>
<td>318,267</td>
<td>1,617,123</td>
<td>1,801,999</td>
</tr>
<tr>
<td>Change in value of split interest agreement</td>
<td>16,155</td>
<td>16,155</td>
<td>17,790</td>
<td></td>
</tr>
<tr>
<td><strong>Total Support</strong></td>
<td><strong>$8,696,135</strong></td>
<td><strong>$334,422</strong></td>
<td><strong>$9,030,557</strong></td>
<td><strong>$8,394,278</strong></td>
</tr>
</tbody>
</table>

REVENUE

<table>
<thead>
<tr>
<th></th>
<th>2017 Total</th>
<th>2016 Total</th>
<th>2016 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program services fees</td>
<td>$238,095</td>
<td>$238,095</td>
<td>$275,609</td>
</tr>
<tr>
<td>Interest and dividends</td>
<td>10,869</td>
<td>10,869</td>
<td>10,044</td>
</tr>
<tr>
<td>Other fees</td>
<td>3,314</td>
<td>3,314</td>
<td>1,974</td>
</tr>
<tr>
<td>Fundraiser</td>
<td>74,452</td>
<td>74,452</td>
<td>123,343</td>
</tr>
<tr>
<td>Gain (loss) on disposal of asset</td>
<td>850</td>
<td>850</td>
<td>(5,462)</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>$327,580</td>
<td>$327,580</td>
<td>$405,508</td>
</tr>
<tr>
<td>Net assets released from donor restrictions</td>
<td>259,728</td>
<td>(259,728)</td>
<td>(255,110)</td>
</tr>
<tr>
<td><strong>Total Support and Revenue</strong></td>
<td>$9,283,443</td>
<td>$74,694</td>
<td>$9,358,137</td>
</tr>
</tbody>
</table>

Functional Expenses

<table>
<thead>
<tr>
<th></th>
<th>2017 Total</th>
<th>2016 Total</th>
<th>2016 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program services</td>
<td>$8,775,967</td>
<td>$8,775,967</td>
<td>$7,969,256</td>
</tr>
<tr>
<td>Management and general</td>
<td>241,161</td>
<td>241,161</td>
<td>229,357</td>
</tr>
<tr>
<td>Fundraising</td>
<td>373,477</td>
<td>373,477</td>
<td>377,591</td>
</tr>
<tr>
<td><strong>Total Functional Expenses</strong></td>
<td>$9,390,605</td>
<td>$9,390,605</td>
<td>$8,576,204</td>
</tr>
</tbody>
</table>

CHANGE IN NET ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2017 Total</th>
<th>2016 Total</th>
<th>2016 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>($107,162)</td>
<td>$74,694</td>
<td>($32,468)</td>
<td>($31,528)</td>
</tr>
<tr>
<td><strong>Net Assets, Beginning of year</strong></td>
<td>$3,760,392</td>
<td>$581,195</td>
<td>$4,341,587</td>
</tr>
<tr>
<td><strong>Net Assets, End of year</strong></td>
<td>$3,653,230</td>
<td>$655,889</td>
<td>$4,309,119</td>
</tr>
</tbody>
</table>

Revenue and Support

Program Services Fee 3%
Contributions 16%
Donated Materials 78%
Fundraiser 1%
Other 2%

Expenses

Management and General 3%
Fundraising 4%
Program Services 93%
Board of Directors

Chair
Timothy R. Jeter
Electrical Engineer Dahlgren NSWC – Retired

Vice Chair
Tara Estwick
Virginia Supreme Court - Magistrate

Secretary
Vicky Langford
Spotsylvania County Schools Social Worker

Treasurer
Andrew Burge
Woodforest National Bank – Branch Manager

Amy Jo Olney
Fredericksburg Area Service League

Robert L. Belcher
Giant of Landover – VP Regional Operations

Shawn Buckner Barnes
NSWCDD – Administrative/Technical Specialist

Ritta Armstead
Mary Washington Healthcare

Allen F. Bareford
Fredericksburg Office of the Public Defender

Steve W. Rollins, Sr.
McLane Distribution Center – Distribution Systems Supervisor

Tiffany A. Gray
Wal-Mart – Shift/Co Manager

Staff

President & CEO
Oya Oliver

Resource & Development Director
Dayle Reschick

Agency & Programs Director
Mishelle Krogstad

Operations Manager
Steve Carty

Development Manager – Major Gifts & Planned Giving
Dayna Klein

Children’s Programs Coordinator
LaToya Brown

Bookkeeper & Donor Resources
Jennifer Adams

Food Drive & Volunteer Coordinator
Carey Sealy

Programs Assistant
Julie Kishpaugh

Grant Writer
Elizabeth Gilkey

Service Impact Analyst
Atiye Chappell

Receiving & Admin Support
Steve Snead

Warehouse Manager
Richard Kersey

Senior & SNAP Outreach
Diane Grimes

Warehouse & Kitchen Assistant
Daniel Yllesca

Mobile Pantry Coordinator
Deon Stewart

Warehouse Assistants
Linda Fox
Karen Jones

Drivers
Amos Adams
Gail Bolden
Kelly Hodge
Charles Monroe
Beverly Walmsley

FREDERICKSBURG REGIONAL FOOD BANK
Locust Grove · Stafford · Caroline
Spotsylvania · King George · the City of Fredericksburg

3631 Lee Hill Drive
Fredericksburg, VA 22408
(540) 371-7666 www.fredfood.org